



Safety Thinking in Cloud Software: Challenges and Opportunities

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Who is Akamai?

- World's largest Content Distribution Network (CDN)
- ~25% of all traffic on the Web
- 200k servers in 110 countries
- Servers on all seven continents




Who am I?


- Joined Akamai in 2012
- Information Security department (Infosec)
- Manager
- Adversarial Resilience team
 - Infosec's part of our product review process


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- #stamp2016





Specific Examples but General Principles

- 
- Feedback if you've encountered these problems
 - Sharing and collaboration if you're currently having these problems
 - Opportunities for academic work

- 
- What is cloud software?
 - Systemic Pressures
 - Fundamental Problems & Gotchas
 - Opportunities



Cloud Software



Amazon

Facebook

Google

Microsoft

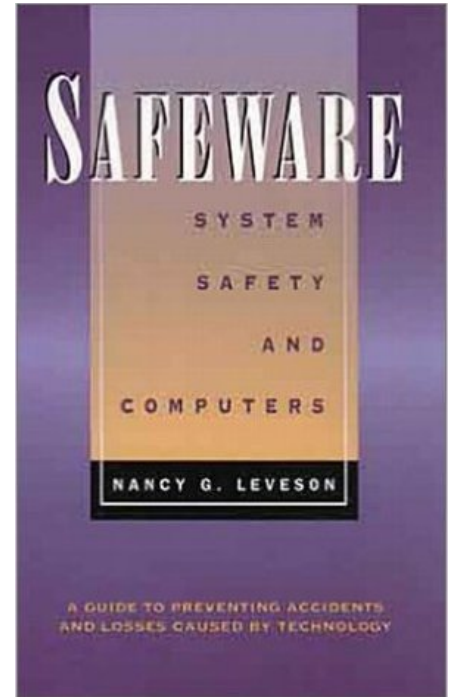
Akamai



Internet Software Services

(Software as a Service/SaaS)

not Embedded Software






not Retail Software



Internet-scale, heterogeneous distributed systems



“A distributed system is one in which the failure of a computer you didn’t even know existed can render your computer unusable.”

--Leslie Lamport



**"The internet was a mistake."
-Al Gore**




Systemic Pressures

Software is lean

Software is fast





Akamai's accident review team:
4 people
50 accidents reviewed/year



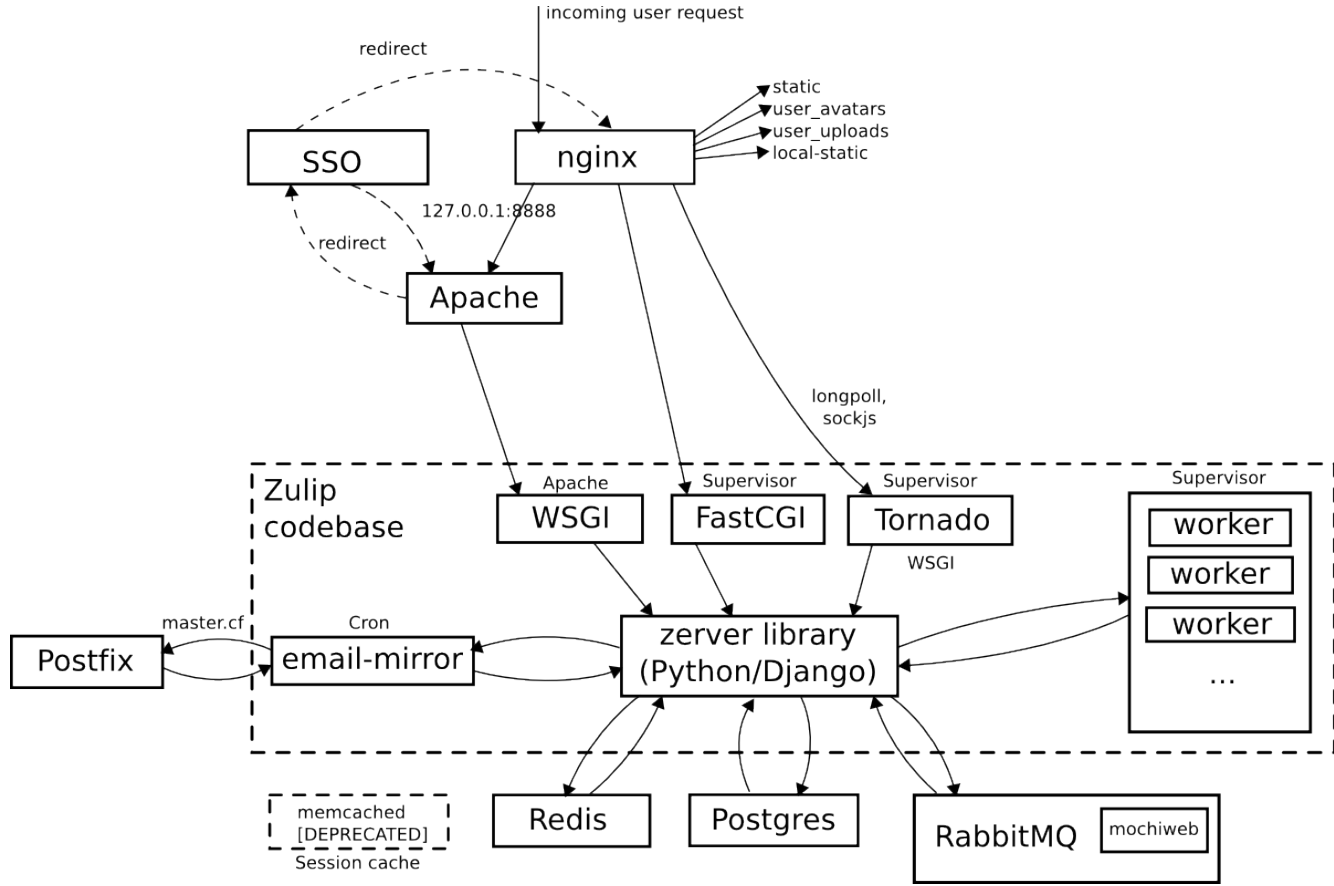
Akamai's design safety team:
11 people

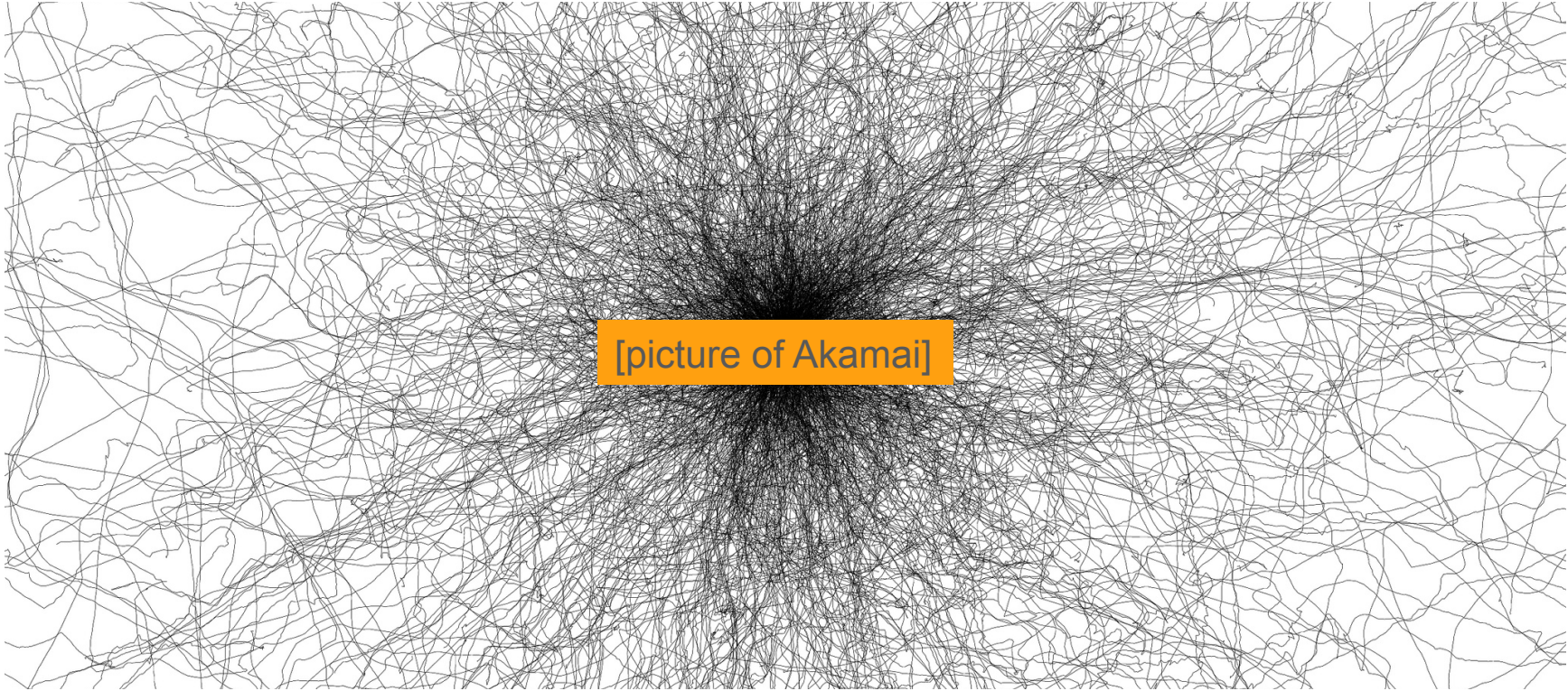
Platform: 50 reviews/year
2 business days, 30 pages

Products: 50 meetings w/ 130 agenda items
Weeks (usually)



Software is complicated






[picture of Akamai]

<https://flic.kr/p/dcEBQ5>

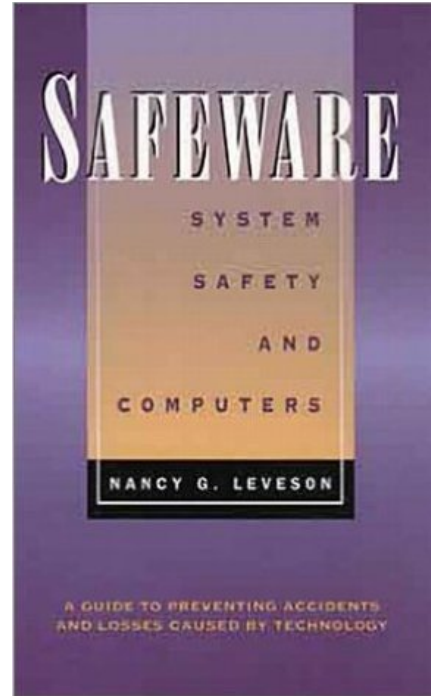


Few constraints on how software is composed



With a few notable exceptions,
software has never had a safety culture

(Especially outside embedded)





Kitty Hawk: 1902
NTSB founded: 1926



Hacker mentality



Still people in the industry who reject testing




Still people in the industry who reject documentation



Still people in the industry who reject planning




New programs need to be lightweight



New programs need to demonstrate clear value
that we can't get any other way



I don't need to persuade the hackers



I do need to persuade the people who are bought in already
who have to work with and for the hackers



Management wants the benefit...

...but doesn't want to pay.



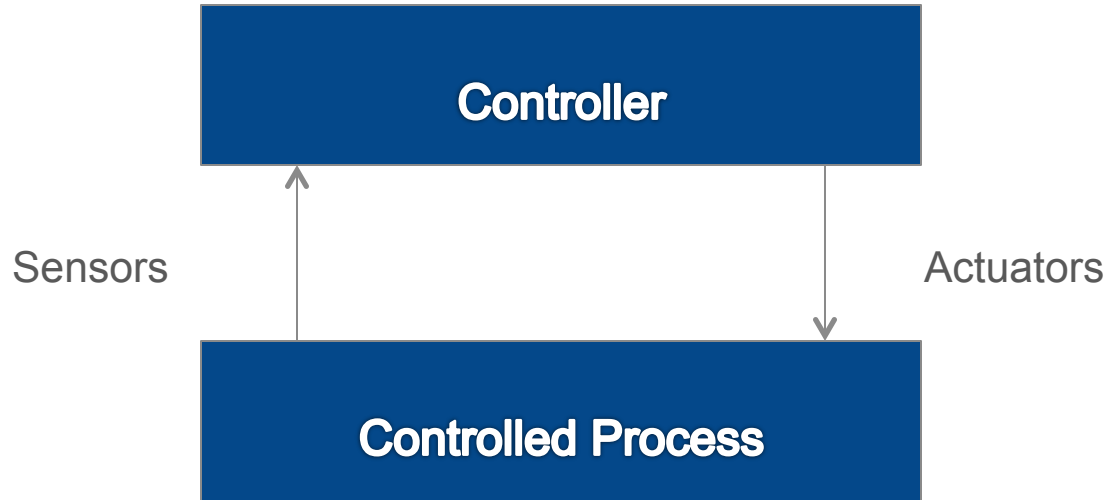
80% of the benefit, 20% of the cost

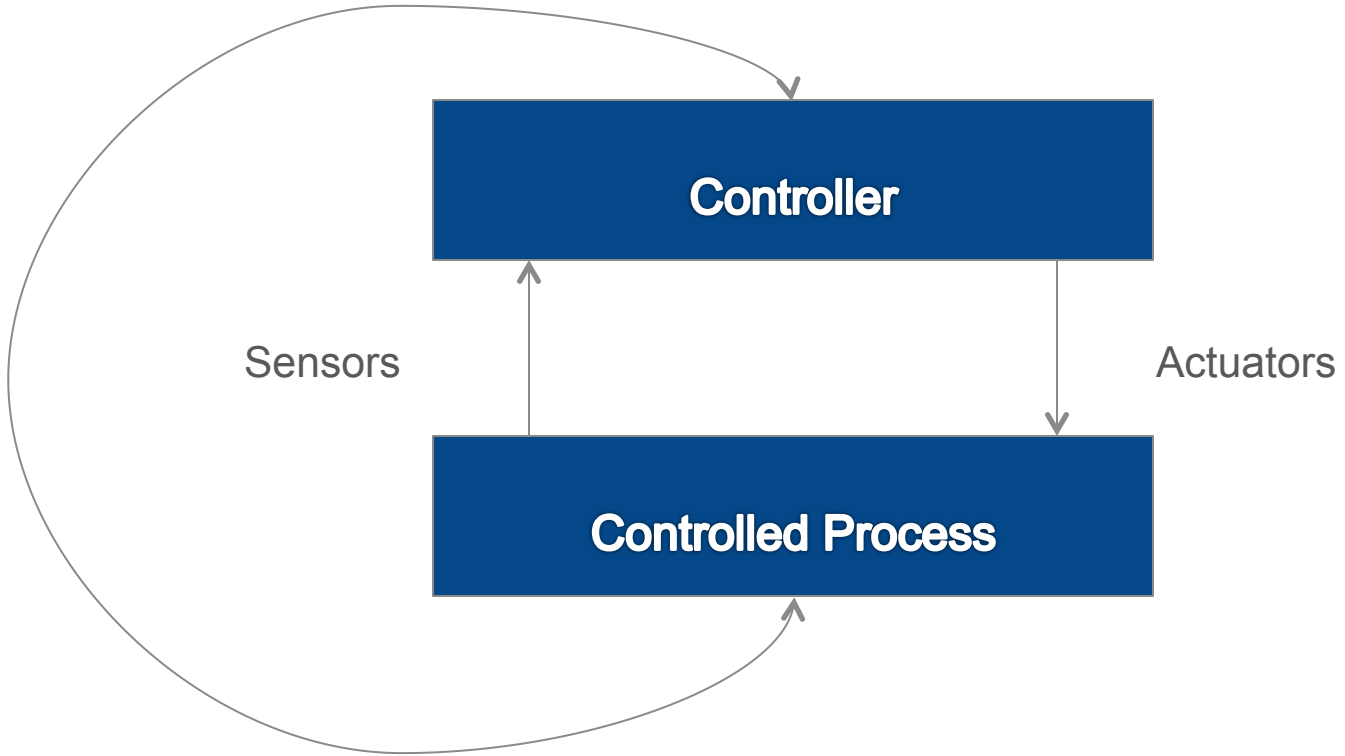



Fundamental Problems & Gotchas



Weird Loops

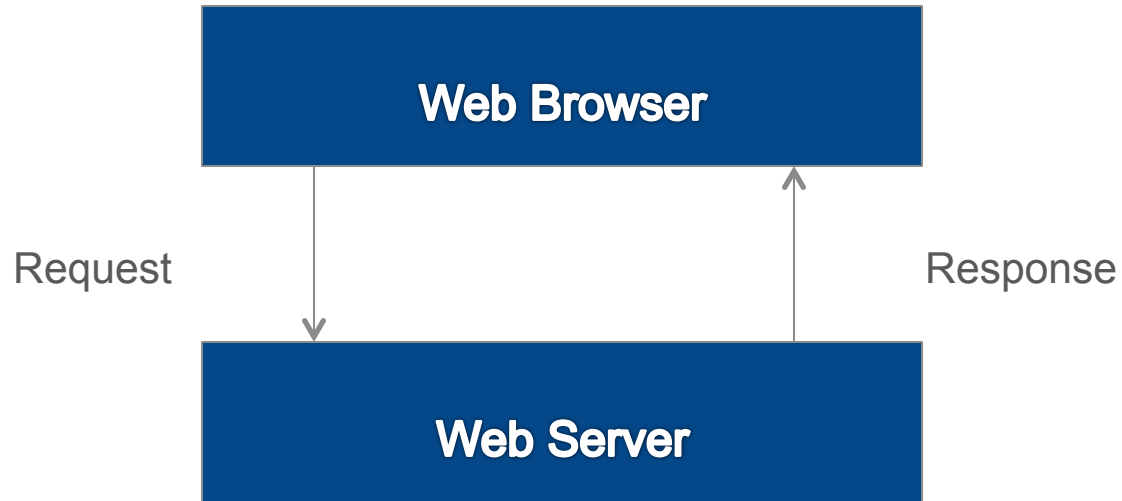


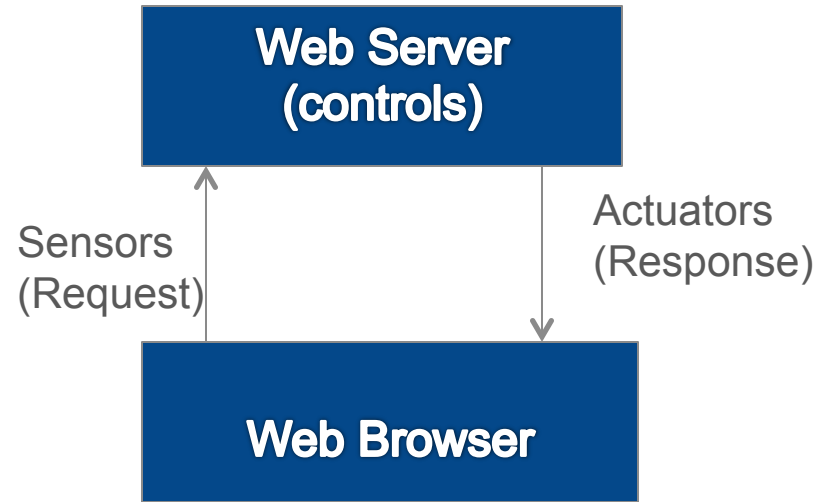
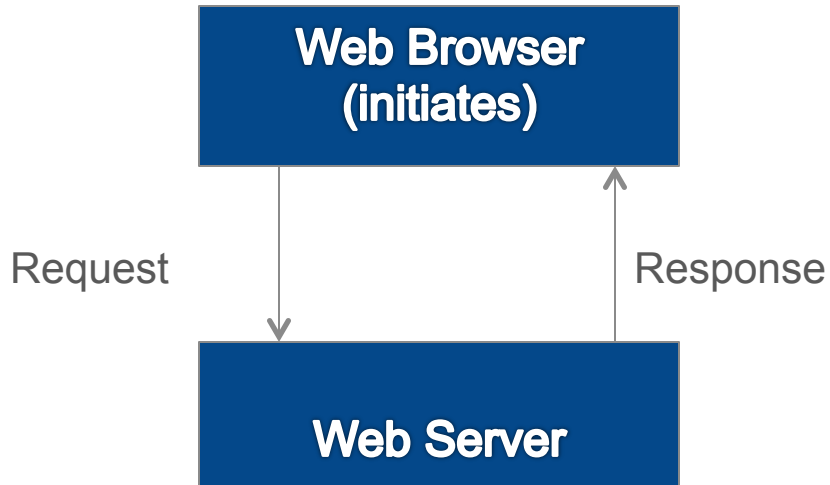




Physical Decomposition
doesn't match Control Decomposition

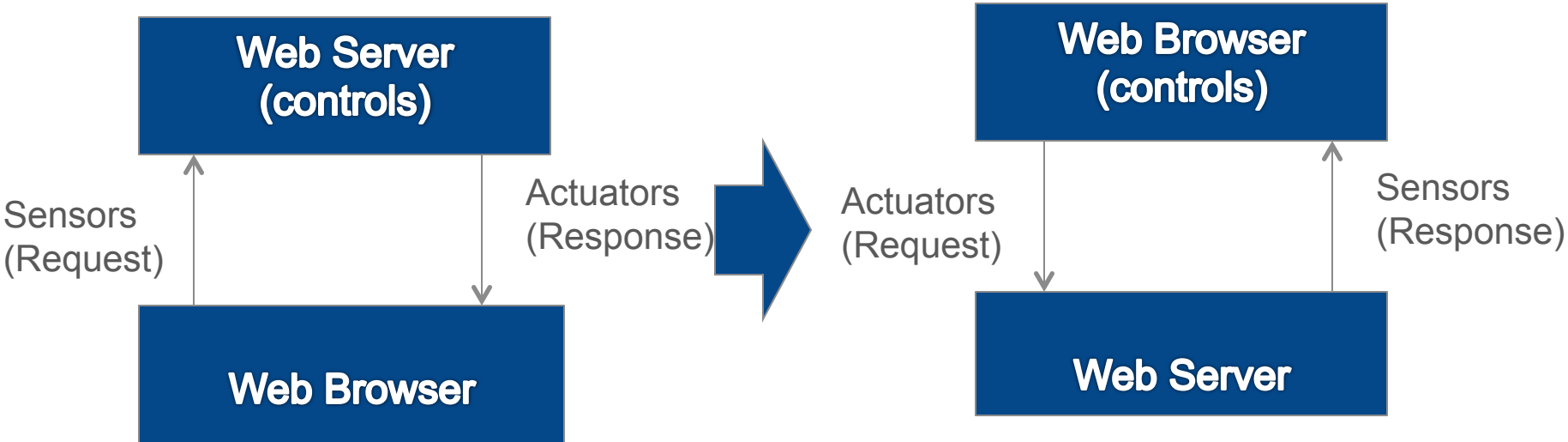
Functional/Process Decomposition
doesn't match Control Decomposition





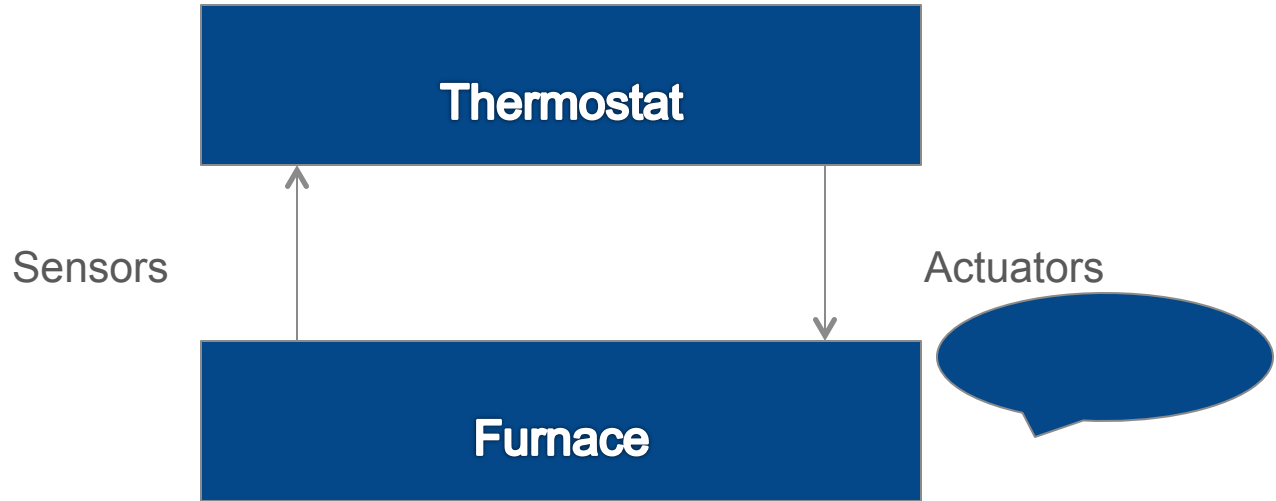


Surprise Inversion of Control



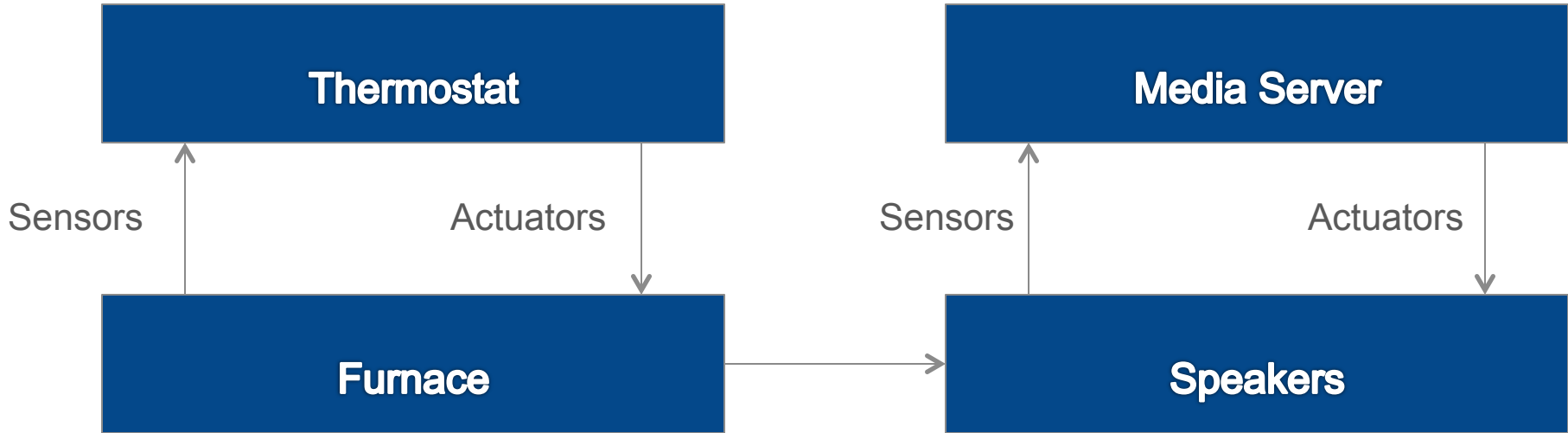


Rich Control Languages





Dynamic Reconfigurability



???????



Surprise Your System is Turing Complete






All is not lost



Security moment




STECA



Nix
Chaos Monkey
Reproducible builds
Non-Turing complete control languages




Software sucks...



...but I'm convinced that this shows us the way
to build ***safe systems from sucky software...***



...if we can figure out how to make it practical to apply.

- 
- Feedback if you've encountered these problems
 - Sharing and collaboration if you're currently having these problems
 - Opportunities for academic work



80% of the benefit, 20% of the cost



Questions?



Thank You

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