

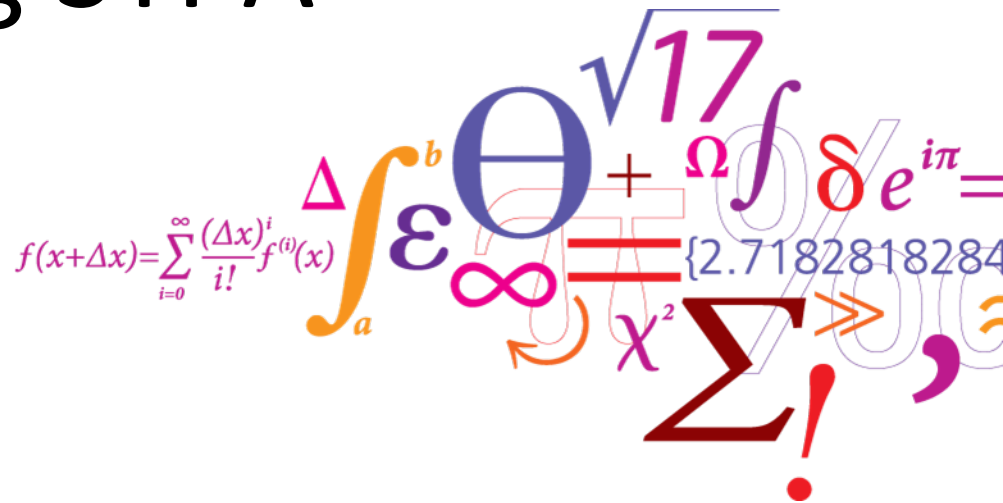


# Cyber-risk analysis of ship systems using STPA

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25-28 March, 2019

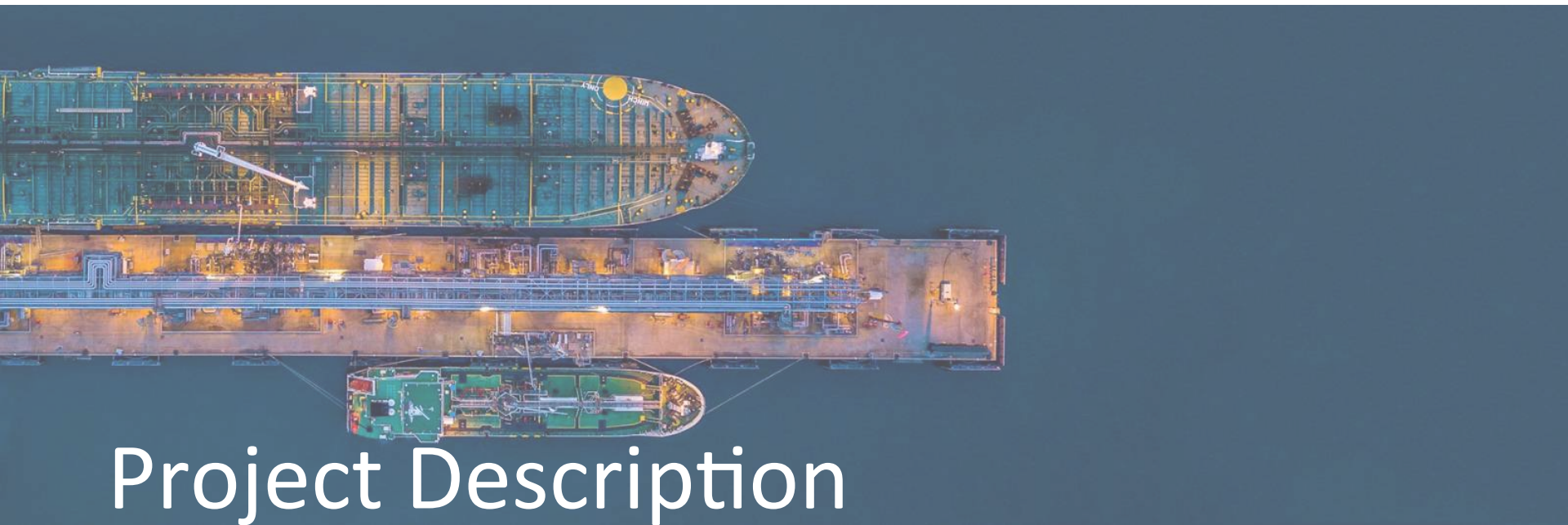


# Agenda

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- CyberShip problem
- Project Description
- CyberShip Framework
- STPA Process Application
- Next Steps





# Project Description

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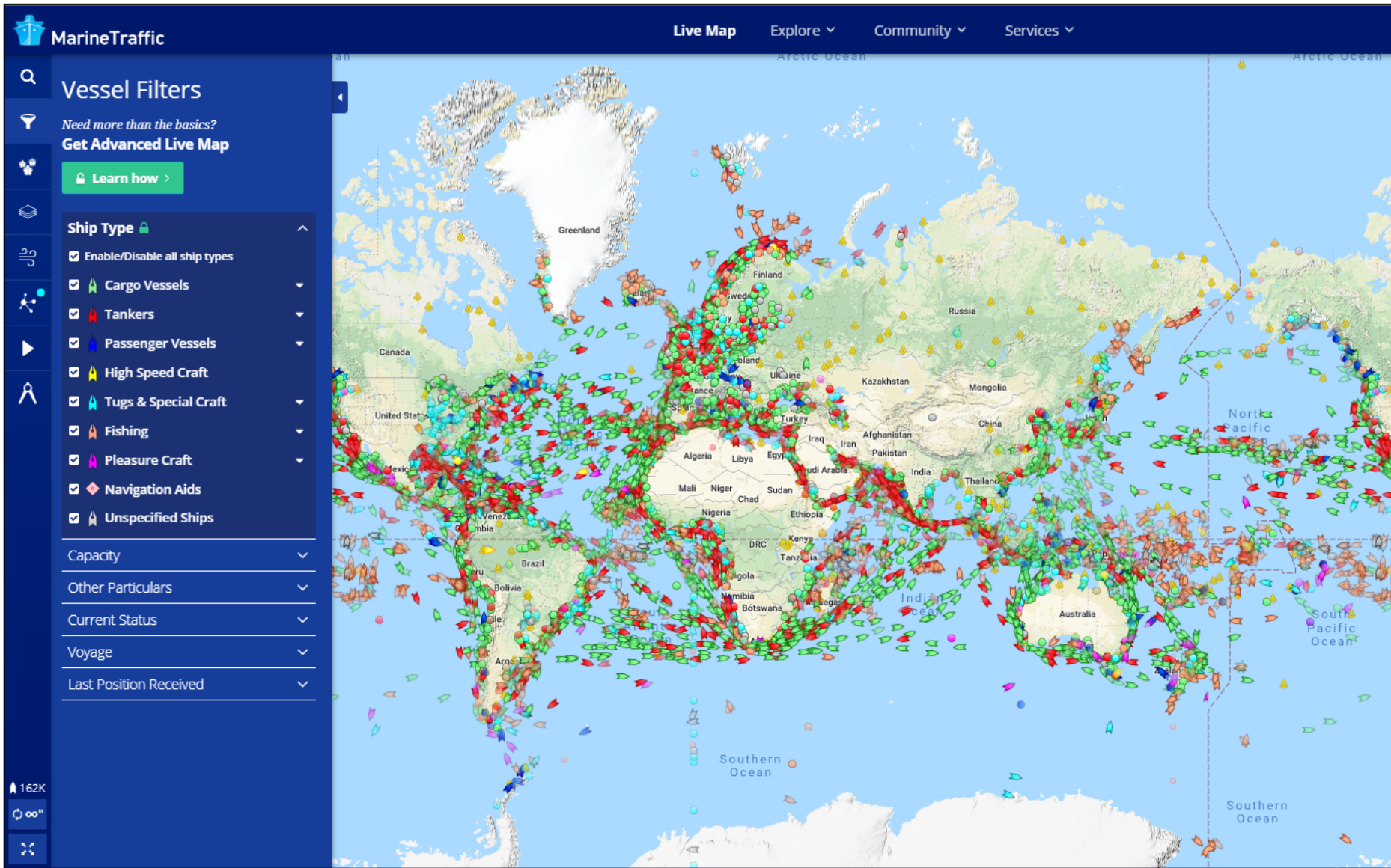
# Shipping Operations in the economy

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# Shipping Operations in the economy





## Maersk Line: Surviving from a cyber attack

In June 2017, A.P. Moller - Maersk fell victim to a major cyber-attack caused by the NotPetya malware, which also affected many organisations globally. As a result, Maersk's operations in transport and logistics businesses were disrupted, leading to unwarranted impact.

CYBER SECURITY | 31/05/18

The attack was reportedly created huge problems to the transports about 15 per cent of global trade by container sea and its 76 port terminals around the world ground. The organisation suffered financial losses up to USD300 million in restoration costs and extraordinary costs related to operations.

All began when an employee in Ukraine responded to a phishing system affected and therefore operations practically halted.

The attack successfully occurred regardless the measures taken.

In its Annual Report 2016, the organization had clearly stated the following: "A.P. Moller - Maersk is involved in complex and wide-ranging global services and engaged in increased digitization of its businesses, making it highly dependent on well-functioning IT systems. The risk is managed through close monitoring and enhancements of cyber resilience."

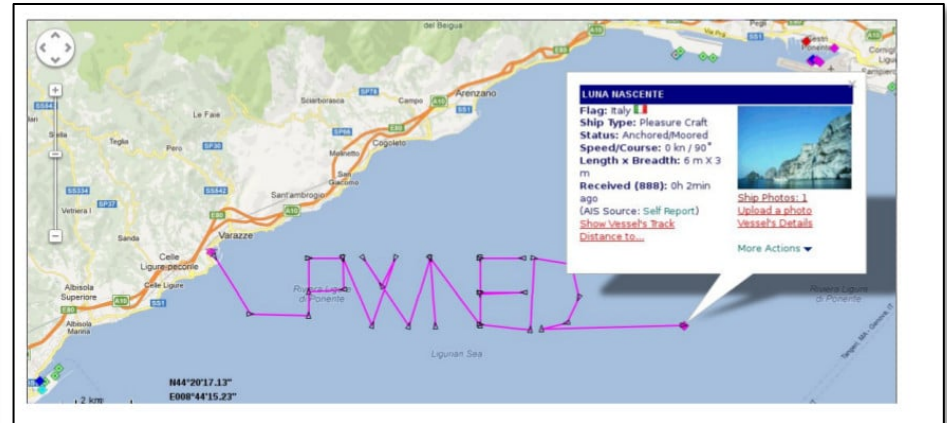
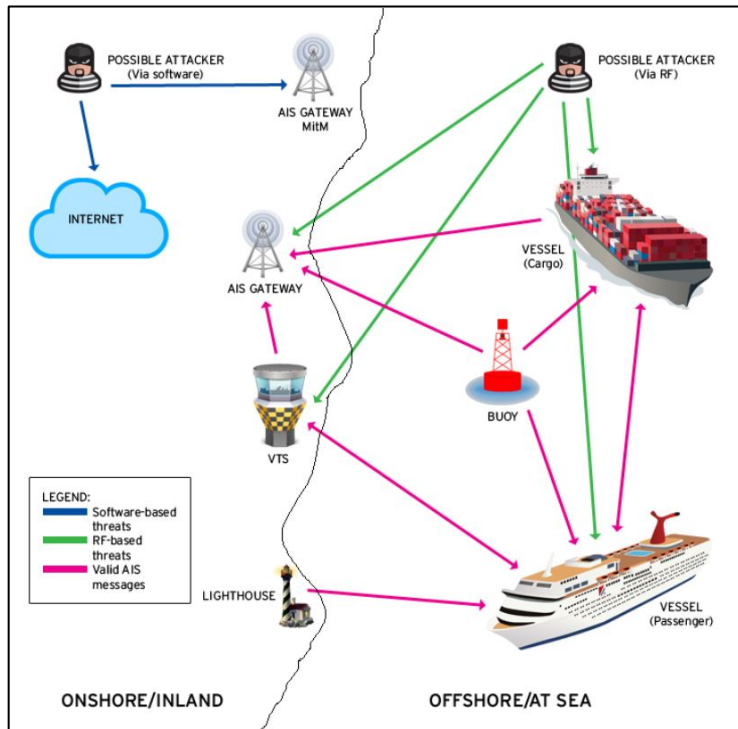
MARKETS BUSINESS INVESTING TECH POLITICS CNBC TV

## Shipping company Maersk says June cyberattack could cost it up to \$300 million

- Maersk has put in place "different and further protective measures" following the attack.



# Cyber Attacks





# Project purpose

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“Propose a **framework** for improving the **resilience** in the shipping industry to **cyber risks**, with the ship being its main focus”



NORDEN



UltraShip



Danish Maritime



DTU Management Engineering  
Department of Management Engineering

DTU Compute  
Department of Applied Mathematics and Computer Science

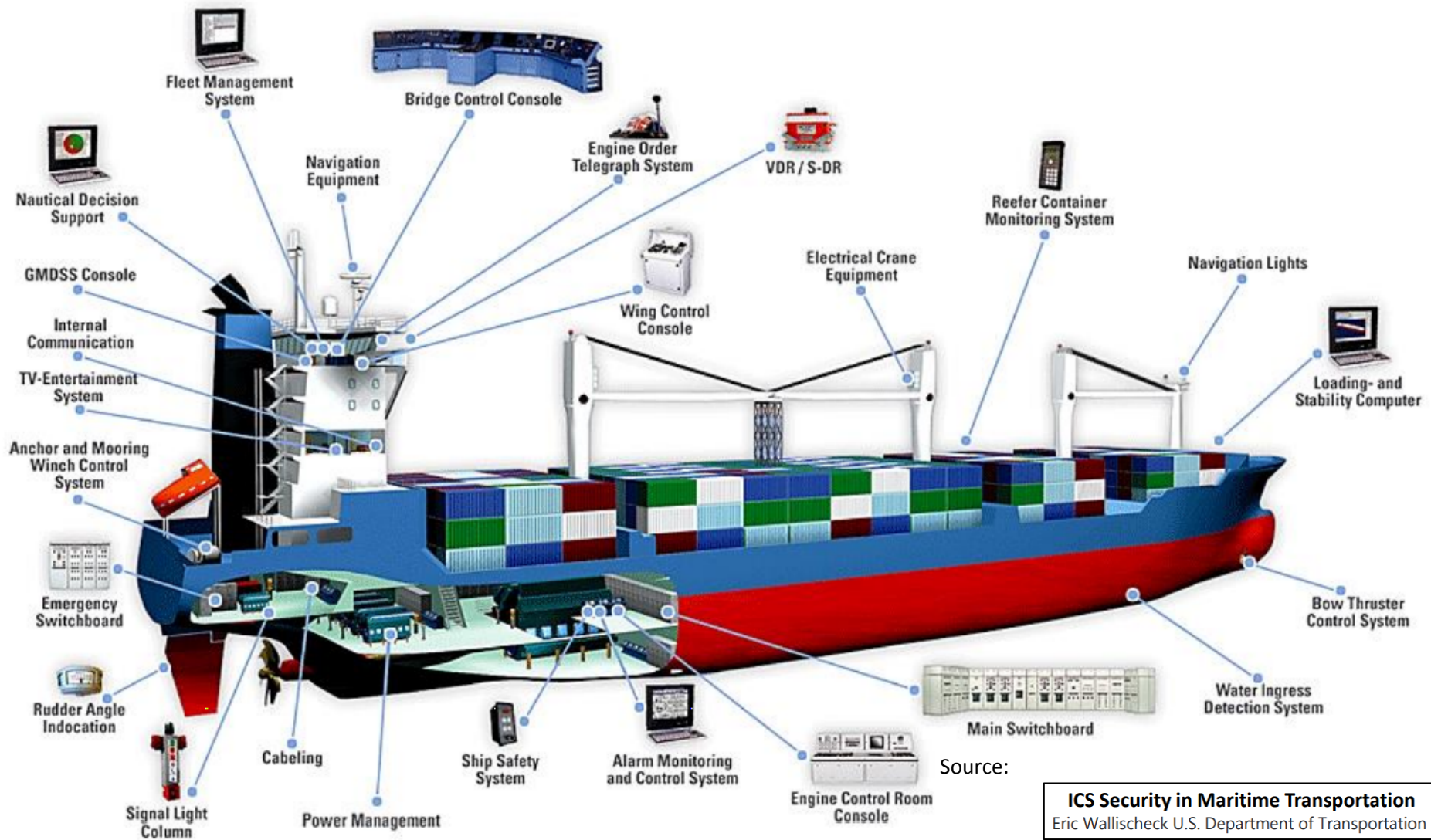


# Basic Definitions

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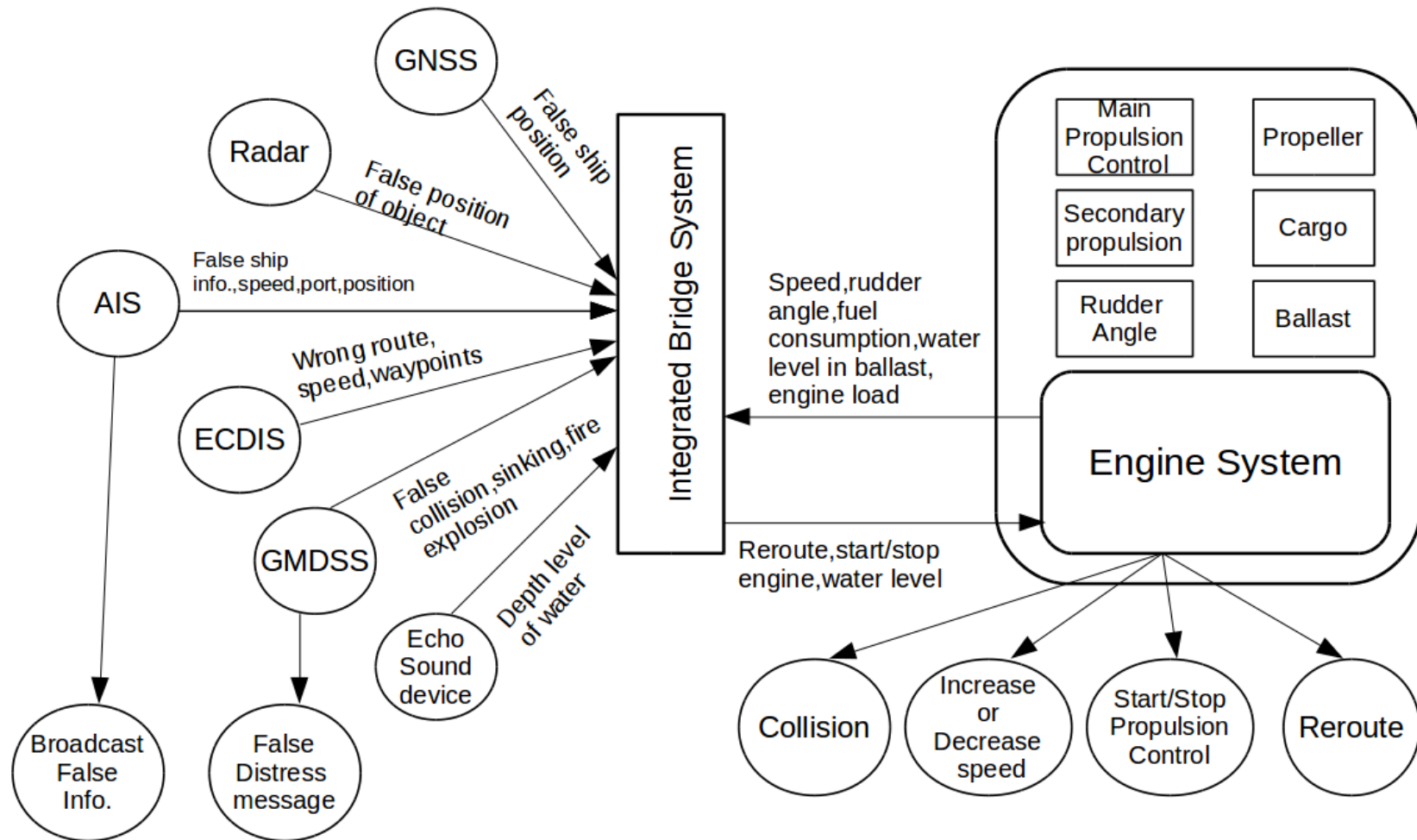
CyberShip Model

# Ship Systems





# Impact of Attack Traffic



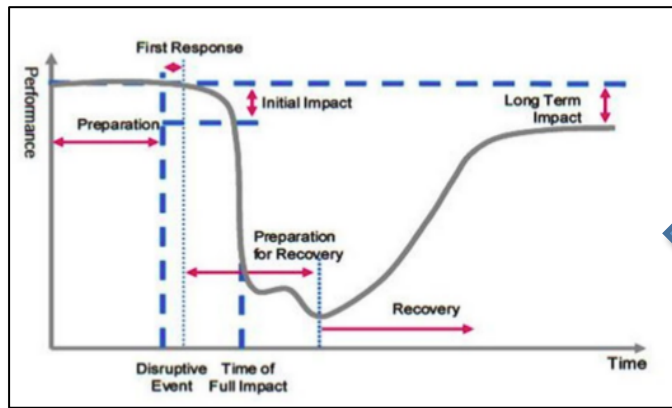


# Basic Definitions

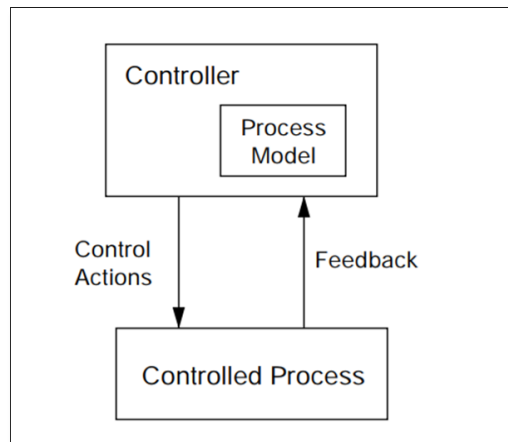
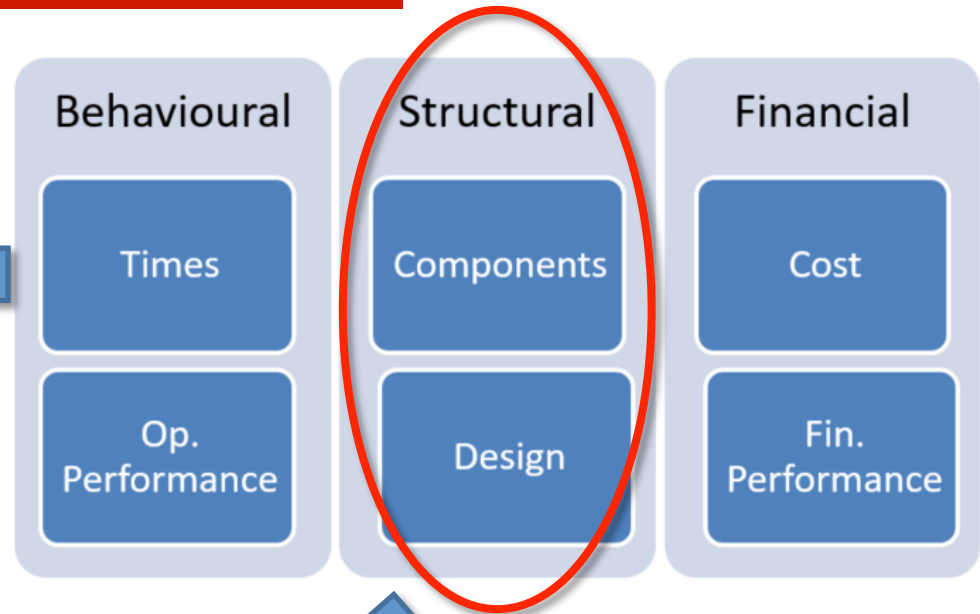
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Key performance Indicators

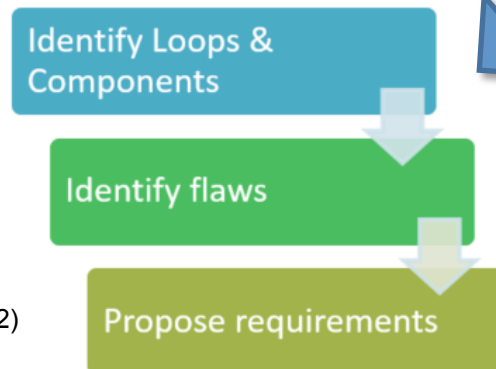
# Key Performance Indicators



(1)



(2)



(1) Sheffi, Y., & Rice Jr, J. B. (2005). **A supply chain view of the resilient enterprise**. MIT Sloan management review, 47(1), 41-49.

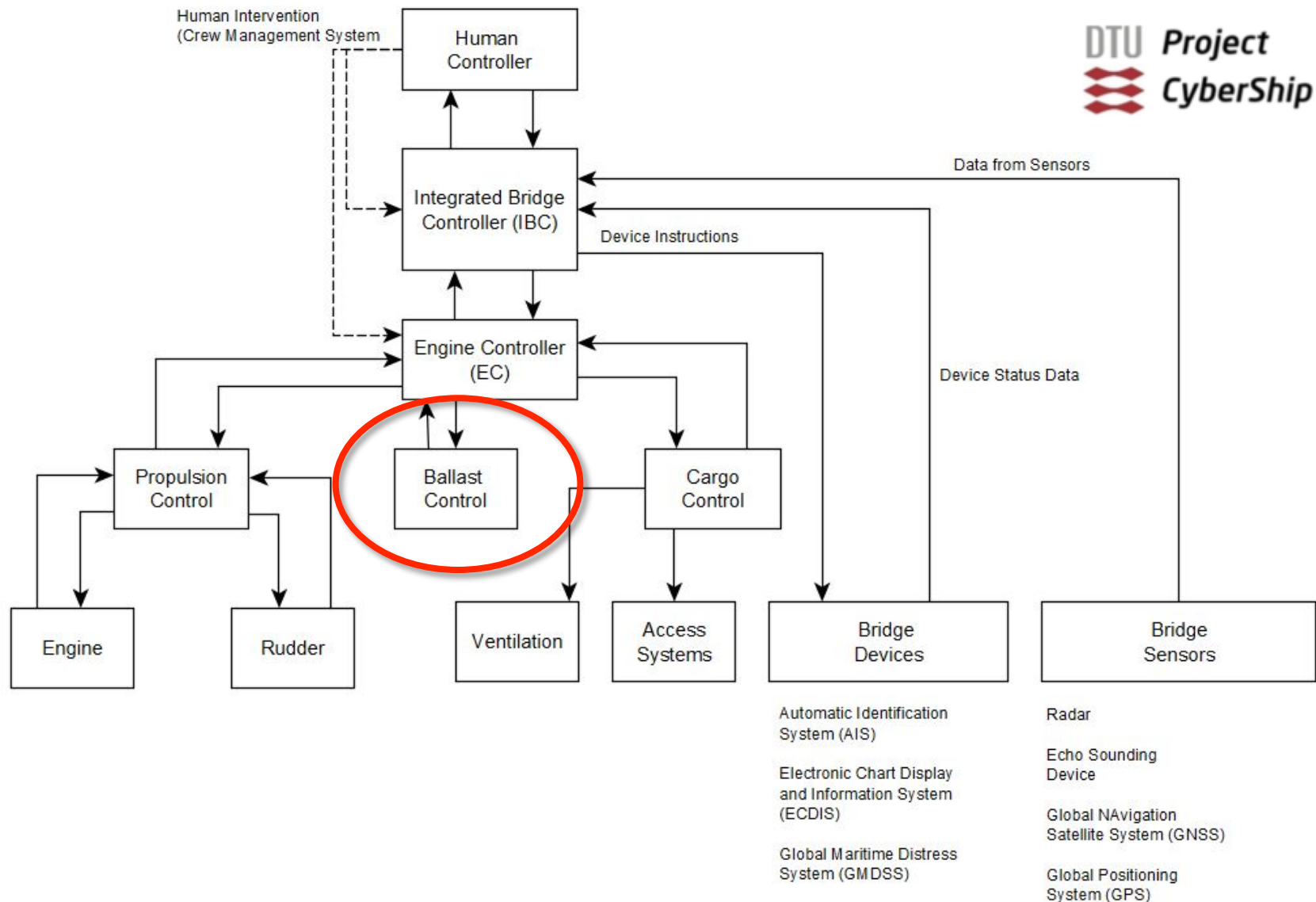
(2) Leveson, N. (2011). **Engineering a safer world: Systems thinking applied to safety**. MIT press.

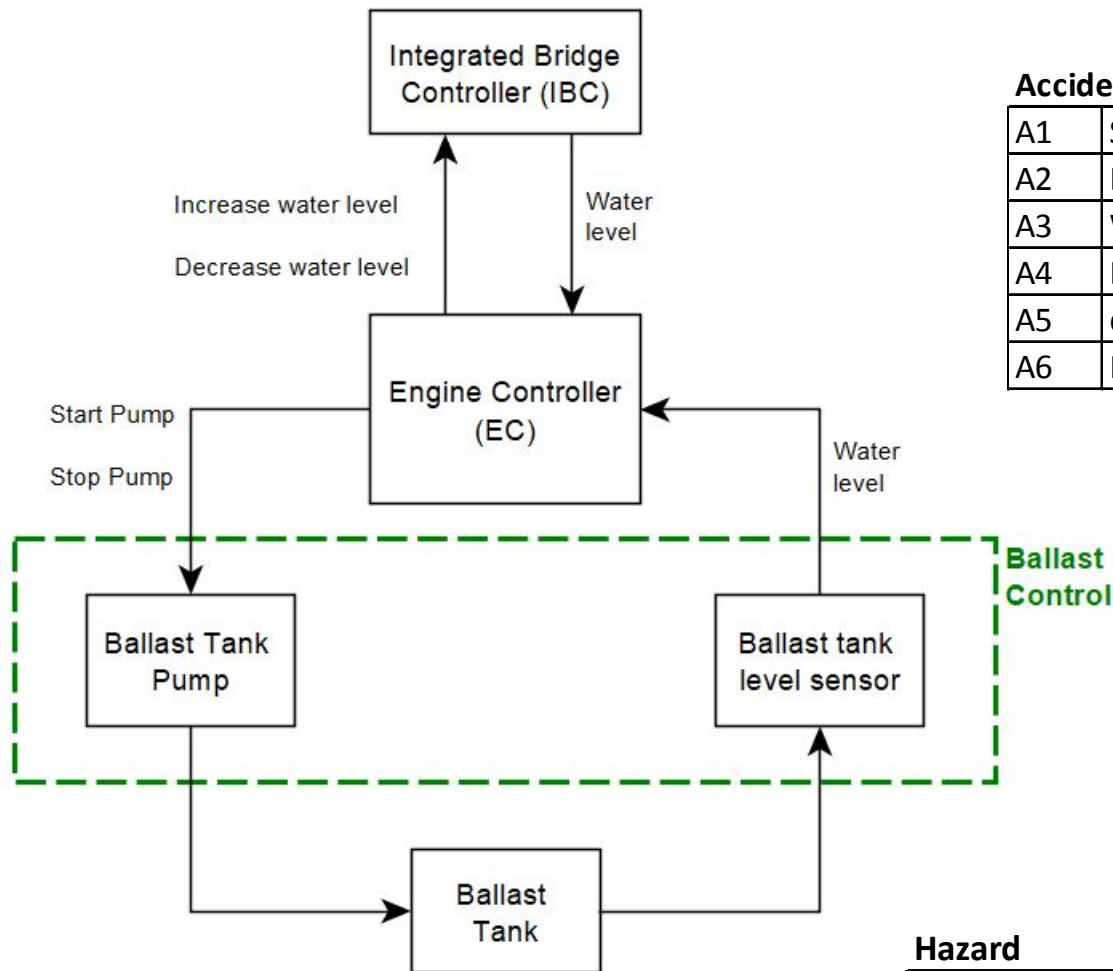




# STPA application

Analysis of a Shipping system





### Accidents

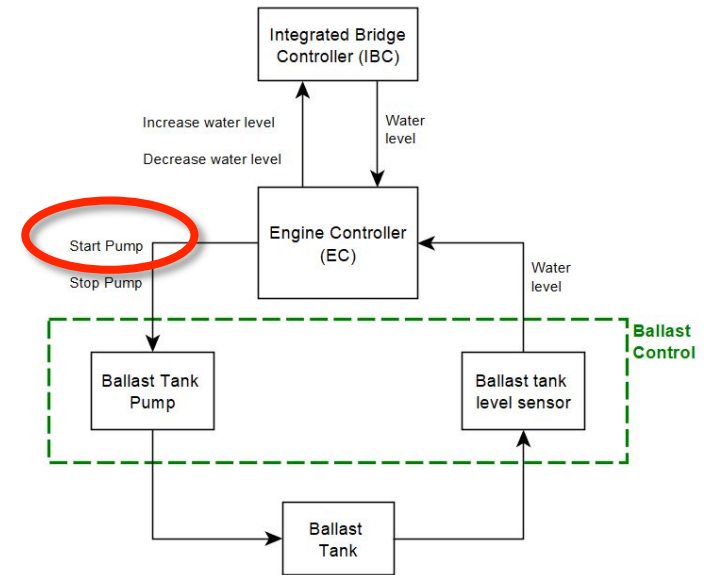
A1	Shipment late or non arriving
A2	Loss/Harm to life of passengers /crew
A3	Wrong or non delivery to customers
A4	Damage to the Ship
A5	damage to the cargo
A6	Reputational loss

### Hazard

H1	Uncontrolled manouvering of the ship
H2	Unidentified cargo items /wrong cargo data
H3	Incorrect functioning of ship components
H4	Uncontrolled transmission of data
H5	Uncontrolled data being transmitted



# Analysis Example



UCA						
Source	Destination	Control Action	Performed with Hazard	Not Performed with Hazard	Performed too long too short with hazard	Performed too early too late with hazard
EC	Ballast tank Pump	Start Pump	when EC has provided wrong parameter (Velocity, Level) to Pump.	when EC is compromised because of human in the loop	when the requirement was for a shorter period and the pump acted for too long	when there are communication channel congestion
			when EC receives the wrong parameters (Velocity, Level) from IBC	when EC has been compromised because of component failure	when the requirement was for a longer period and the pump acted for too short	when there is a feedback delay between Actuator to Ballast tank
			when Ballast tank Pump is not functioning	when EC has been compromised because of external hacker		when a programmed EC action was performed too early or too late.
			When there is network failure and the control action is not received by Ballast tank	when EC did not receive command from IBC		
			when EC is compromised because of human in the loop			
			when EC has been compromised because of component failure			
			when EC has been compromised because of external hacker			
			when it was not required			

## Scenarios identified in UCA Analysis

- a.- Component Failure / Cascading effects
- b.- Mis-interaction
  - Network Failure
  - Network Congestion (resulting delay)
- c.- Controllers Compromised by hackers
- d.- Human Mistakes (Intentional or unintentional)
- e.- Incomplete or no feedback provided for decision making



# Method Advantages

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# STPA Method Advantages

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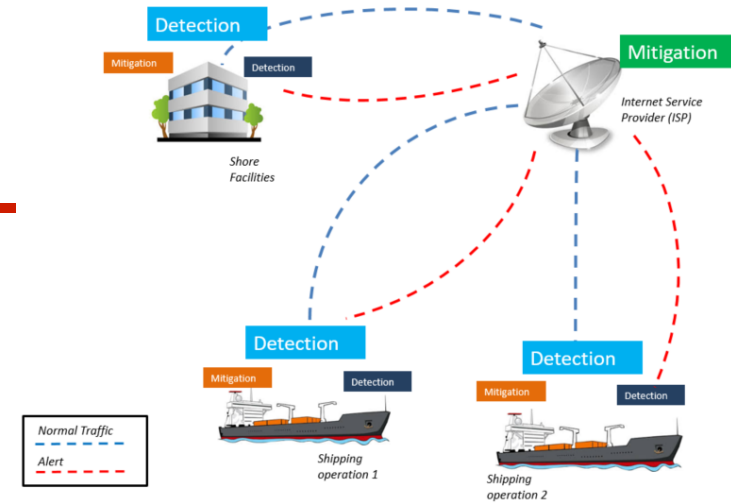
- Explicit representation of the shipping IT system
  - Mapping of functions
  - Review of design considerations
- Identification of design requirements
  - Infrastructure requirements
  - Design of communications
- Identification of crucial systems
  - Highest #UCA detected per Hazard
  - Highest #UCA detected per Accident
- Design of a resilience plan
  - Redundancy systems
  - Flexible response design



# Research Next Steps

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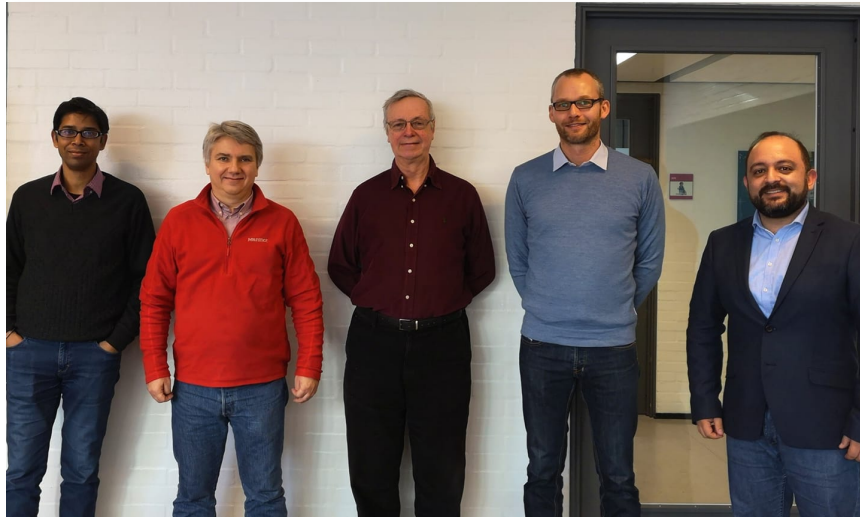
- Comparison of STPA results with
  - Attack fault tree analysis
  - Asset-based risk
- Extending analysis to the whole ship
- Identification of design requirements (CyberShip Project)
- Analysis of an extended shipping system (shore center and several ships)
- Training requirements for cyber-attack response



# Thanks for your attention

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## CyberShip Core team

### From Left to right:

- Rishikesh Sahay, PhD
- Prof. Christian D. Jensen
- Prof. Harilaos Psaraftis
- Prof. Michael B. Barfod
- Daniel Sepulveda, PhD.

## Research Site

[http://orbit.dtu.dk/en/projects/cyber-resilience-for-the-shipping-industry-cybership\(666b8477-992f-4bd7-82d3-e89fddb4c87d\).html](http://orbit.dtu.dk/en/projects/cyber-resilience-for-the-shipping-industry-cybership(666b8477-992f-4bd7-82d3-e89fddb4c87d).html)